

Third Financial Review 2023/24

January 2024

This report receives scrutiny and approval from Members of Cheshire East Council. As a public report, the Council welcomes feedback to the information contained here.

Anyone wanting to comment is invited to contact the Council at:

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Introduction

Cheshire East Council is the third largest Council in the Northwest of England, supporting over 398,000 local people with annual spending of over £750m.

Local government is going through a period of financial challenges, with a combination of the impact of increasing demand for services and rising costs due to inflation and interest rates. There is also increasing uncertainty associated with income from business rates and government grants.

Demand for Council services is increasing, with more individuals and families needing support and services than ever before. This reflects an increase in population but also reflects changes in demographics and the national cost of living increases. This demand is resulting in a forecast outturn of £13.0m against a net revenue budget of £353.1m. The most significant impact is within the rising costs of Children's Social Care. Further activity is required to identify other mitigating measures.

When the 2023/24 budget was set, in February 2023, it was highlighted that the use of reserves was not sustainable in the medium term. Net spending therefore needs to be contained within the estimates of expenditure that form the budget. The forecasts at first review highlight pressures due to demand, inflation, interest rates and pay negotiations. These will almost certainly affect the medium term finances of the Council. This situation must be addressed now and as part of the MTFS process for 2024 to 2028.

To support openness and transparency, and provide evidence of strong governance, the report has a main section, to provide background and context, and then nine supporting appendices with detailed information about allocation and management of public money during 2023/24.

The **Financial Stability** section provides information on the overall financial stability and resilience of the Council. It demonstrates how spending in 2023/24 is being funded, including the positions on overall service budgets, centrally held budgets, Council Tax and Business Rates. Further details are contained in the appendices.

- Appendix 1 Adults and Health Committee.
- Appendix 2 Children and Families Committee.
- Appendix 3 Corporate Policy Committee.
- Appendix 4 Economy and Growth Committee.
- Appendix 5 Environment and Communities Committee.
- Appendix 6 Highways and Transport Committee.
- Appendix 7 Finance Sub-Committee.
- Appendix 7a Update to the Treasury Management Strategy.
- Appendix 7b Update to the Investment Strategy.

Alex Thompson

Director of Finance and Customer Services (Section 151 Officer)

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2023/24 Outturn Forecast - Financial Position

2023/24	Revised Budget	Forecast Outturn	Forecast Variance	For further information please see the following sections
	(NET)			
	£m	£m	£m	
SERVICE DIRECTORATES				
Adults, Health and Integration	136.5	141.5	5.0	Appendix 1
Children's Services	80.3	90.3	10.0	Appendix 2
Place - Directorate/Growth & Enterprise	24.8	22.0	(2.8)	Appendix 4
Place - Environment & Neighbourhood Services	48.7	51.8	3.1	Appendix 5
Place - Highways & Infrastructure	11.2	11.0	(0.2)	Appendix 6
Corporate Services	41.7	40.7	(1.0)	Appendix 3
Total Services Net Expenditure	343.2	357.3	14.1	
CENTRAL BUDGETS				
Capital Financing	19.0	19.0	-	Appendix 7 Section 5
Transfer to/(from) Earmarked Reserves	(7.4)	(7.4)	-	Appendix 7 Section 6
Transfer from MTFS Earmarked Reserve	-	-	-	Appendix 7 Section 6
Corporate Contributions / Central Budgets	(1.7)	(2.8)	(1.1)	Appendix 7
TOTAL NET EXPENDITURE	353.1	366.1	13.0	
Business Rates Retention Scheme	(55.3)	(55.3)	-	Appendix 7 Section 2
Specific Grants	(26.8)	(26.8)	-	Appendix 7 Section 3
Council Tax	(271.1)	(271.1)	-	Appendix 7 Section 2
Net Funding	(353.1)	(353.1)	-	
NET (SURPLUS) / DEFICIT		13.0	13.0	

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Financial Stability

Introduction

- 1. The Council has a track record of sound financial management. Nevertheless, in common with all UK local authorities the Council finds itself in a position where pressures on the revenue budget are intensifying as a result of inflation, the legacy impact of the Coronavirus pandemic on people and on the economy and increasing cost of living pressure on households. These issues have the effect of increasing the demand for services and increasing costs of services.
- Complexity and market sustainability in Adults' and Children's Social Care remains the most significant financial pressure for the Council in the medium term. The affects of inflation on contracts, utilities and wage levels are affecting costs across all services.
- 3. **Table 1** provides a service summary of financial performance. The current forecast is that services will be £14.1m over budget in the current year which includes mitigating actions identified to date. The 2023/24 Approved Budget Policy Changes and Forecast Variances provide further details and changes to service net budgets since the Medium-Term Financial Strategy (Section 2 in the **Appendices 1-6**).
- 4. It also shows that central budgets are forecast to be £1.1m below budget resulting in an overall forecast outturn of £13.0m against a net revenue budget of £353.1m.
- 5. Further items impacting on the level of the Council's balances are detailed in **Appendix 7**.

Table 1 - Service Revenue Outturn Forecasts

2023/24	Revised	Forecast	Forecast	Forecast	Movement from
	Budget	Outturn	Variance	Variance FR1	FR2 to FR3
	(NET)				
	£m	£m	£m	£000	£000
SERVICE DIRECTORATES					
Adult Social Care - Operations	137.9	142.9	4.9	4.7	0.3
Commissioning	(1.4)	(1.4)	0.1	0.1	0.0
Public Health		1 2	-		-
Adults and Health Committee	136.5	141.5	5.0	4.7	0.3
Directorate	0.7	0.5	(0.2)	0.1	(0.3)
Children's Social Care	49.0	58.1	9.2	9.4	(0.3)
Strong Start, Family Help and Integration	7.4	6.4	(1.0)	(0.6)	(0.4)
Education & 14-19 Skills Children and Families Committee	23.2 80.3	25.2 90.3	2.0 10.0	1.8	(0.8)
					(0.6)
Directorate	0.3	0.1	(0.2)	(0.2)	- (0.0)
Growth & Enterprise Economy and Growth Committee	24.5 24.8	21.9	(2.6)	(1.7) (1.9)	(0.9)
,			(2.8)	, ,	
Environment & Neighbourhood Services	48.7	51.8	3.1	3.5	(0.4)
Environment and Communities Committee	48.7	51.8	3.1	3.5	(0.4)
Highways & Infrastructure	11.2	11.0	(0.2)	1.2	(1.3)
Highways and Transport Committee	11.2	11.0	(0.2)	1.2	(1.3)
Directorate	0.6	0.3	(0.26)	(0.1)	(0.2)
Finance & Customer Services	13.3	13.1	(0.19)	0.2	(0.3)
Governance & Compliance Services	10.8	10.4	(0.37)	(0.4)	0.1
Communications	0.7	0.7	0.01	0.0	0.0
HR	2.6	2.2	(0.35)	(0.2)	(0.1)
ICT	11.8	12.1	0.28	0.4	(0.1)
Policy & Change	2.0	1.9	(0.08)	(0.3)	0.2
Corporate Policy Committee	41.7	40.7	(1.0)	(0.5)	(0.5)
TOTAL SERVICES NET EXPENDITURE	343.2	357.3	14.1	17.8	(3.6)
CENTRAL BUDGETS					-
Capital Financing	19.0	19.0	-	0.4	(0.4)
Transfer to/(from) Earmarked Reserves	(7.4)	(7.4)	- (4.4)	-	(4.0)
Corporate Contributions / Central Budgets Finance Sub-Committee - Central Budgets	(1.7) 9.9	(2.8) 8.8	(1.1)	0.5	(1.6)
			()		· /
TOTAL NET EXPENDITURE	353.1	366.1	13.0	18.7	(5.7)
Business Rates Retention Scheme	(55.3)	(55.3)	-	-	-
Specific Grants	(26.8)	(26.8)	-	-	-
Council Tax Finance Sub-Committee - Net Funding	(271.1)	(271.1)	-	-	
Finance Sub-Committee - Net Funding	(353.1)	(333.1)			
NET (SURPLUS) / DEFICIT	•	13.0	13.0	18.7	(5.7)
General Reserves Balance 20)23/24 Budget				
	£m				
Opening Balance April 2023	14.1	Actual			
2023/24 Impact on Reserves (see above)	(13.0)	Forecast			
Closing Balance March 2024	1.1	Forecast			



Appendices to Third Financial Review 2023/24

January 2024

Appendix 5: Environment and Communities Committee

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- 1. Changes to Revenue Budget 2023/24 since Second Financial Review
- 2. 2023/24 Approved Budget Policy Changes and Forecast Variances
- 3. Corporate Grants Register
 Table 1: Environment and Communities Committee Grants
 Table 2: Committee Decision Additional Grant Funding (Specific Purpose) over £500,000 up to £1,000,000
- 4. Debt Management
- 5. Capital Strategy
- 6. Reserves Strategy

Appendix 5

Environment and Communities Committee

1. Changes to Revenue Budget 2023/24 since Second Financial Review

	Second Review	Adjustments to	Third Review	Unringfenced
	Revised Net Budget	FR2 Budget	Revised Net Budget	Grants to be Actioned
	£000	£000 °	£000	£000
Environment & Neighbourhood Service	48,749	-	48,748	-
Environment and Communities Committee	48,749	_	48,748	_

Note the unringfenced grants to be actioned column includes the expenditure part of centrally held unringfenced grants. These budget adjustments will take place once all third financial review approvals have been given.

2. 2023/24 Approved Budget Policy Changes and Forecast Variances

Forecast Outturn Commentary:

Environment & Neighbourhood Services are reporting a pressure of £3.1m against a net budget of £48.7m. This is an improvement of £0.4m from the second finance review. The main changes are:

- a reduction in the cost of the one-off changes to Libraries staff contracts (-£0.2m)
- additional capitalisation and the release of an earmarked reserve in Environmental Services (-£0.2m)
- general savings from holding vacancies and stopping non-essential spend (-£0.3m) across all services.
- These have been offset by a £0.3m adverse position for Environment Commissioning as described below.

Of the £3.1m pressure, Environment Commissioning is reporting a pressure of £2.3m against a net budget of £38.4m. This reflects:

- continued increase in contract inflation for the waste disposal contracts and increased tonnages (+£0.9m)
- the impact of recycling income shortfall due to a decline in the markets (+£1.0m)
- Greenspaces review in-year shortfall (+£0.2m)
- a reduction in fuel inflation (-£0.1m)
- improvement in net bereavement services income (-£0.2m)
- The agreed pay rise above budgeted rates has also resulted in a (+£0.5m) pressure for the wholly owned companies.

The overall Environment Commissioning pressure has moved adversely by £0.3m since second finance review, mainly due to an increase in fuel prices plus an increase in the tonnage forecast offset by an improvement in net bereavement services income.

£1m of the £3.1m adverse position relates to ongoing pressures in Planning and Building Control, predominantly from reduced income. The pay rise above budgeted rates is expected to result in a £0.3m pressure for Cheshire East services. Implications related to one off changes to staff contracts of £0.1m have been included in the forecast for Libraries as a result of the recently approved reduction in opening hours. These pressures have been offset by holding staff vacancies across the services, reducing expenditure, capitalising the Carbon team staff costs and releasing earmarked reserves.

MTFS Ref No	Detailed List of Service Budget Changes	2023/24 £m	2023/24 Variance £m	Commentary
	Environment and Communities Committee	4.543**		** Totals will not match to MTFS as Place Restructuring items all moved under E&G. No.98 moved to H&T.
80	Waste Disposal - Contract Inflation and Tonnage Growth	4.976	1.848	Regular monitoring of actual vs forecast tonnages continues to be undertaken across all waste streams collected. This monitoring also covers the unit rate disposal costs where these vary due to market forces, such as recyclates collected at the kerbside.
81	Pay Inflation – Wholly Owned Companies	1.378	0.496	The total cost of pay inflation will exceed 5% based on national pay negotiations. This may be mitigated through management of vacancies.
82	Pay inflation - CEC	1.239	0.259	The total cost of pay inflation may exceed 5% based on national pay negotiations. This may be mitigated through management of vacancies.
83	Planning and Building Control income	0.800	1.315	Budget adjusted for 2023/24. Delays in implementing the national planning application fee regulations, along with a national drop in planning application submissions has resulted in a pressure. This will need to be monitored through the year to see if income improves – this is subject to national economic trends. Government announcements advise national planning application fee increases will be implemented from December 2023 – this should mitigate this pressure in the following financial year.
84	Environmental Hub maintenance	0.447	-	Maintenance works to this key Council owned operational facility are ongoing and continue to be delivered within forecast budget.
85	Review of governance of Council Wholly Owned Companies and seeking increased opportunities for savings / commercial opportunities	0.240	-	Budget adjustment only to balance previous under recovery of savings target – now actioned.
86	Orbitas management fee uplift	0.175	-	Now included in agreed Orbitas management fee for 2023/24.
87	Bereavement income	-0.175	-	Now included in agreed Environment Commissioning budget for 2023/24 and latest income forecasts are ahead of original projection (shown as part of in-year savings line below).

88	Closed Cemeteries	0.093	-0.065	A single closed cemetery has now transferred to Cheshire East Council and regular works have been incorporated within commissioned maintenance schedules.
89	Local Plan Review	0.036	-	On track, subject to ongoing monitoring. Anticipated new legislation may change the spend profile for the review however this is not known at this time as further details are not available from Government.
90	Strategic Leisure Review	-1.291	-	The Strategic Leisure Review is now well established and 2023/24 savings have been secured from a variety of sources including via the operating contract with Everybody Health & Leisure and a £0.5m one-off grant receipt from Sport England's Swimming Pool Support Fund. On 9th November the Environment and Communities Committee approved a delegation to undertake a public consultation on the next stage of the review which launched on 23rd November.
91	Maintenance of green spaces	-0.398	0.198	On 28th September the Environment and Communities Committee approved a delegation to undertake a public consultation on the draft policy document and associated schedules which has now closed. A final set of recommendations are due to be presented at the February meeting. Environmental Services as the commissioner continue to work with ANSA Environmental Services as the appointed provider to mitigate any in-year effects.
92	Review Waste Collection Service - Green Waste	-0.900	-	Environment and Communities Committee approved the implementation of the green waste subscription charge on 27 July 2023. Subscription payments opened in early October as planned and paid for collections will commence in January 2024.
93	Libraries - Service Review	-0.519	0.102	Environment and Communities Committee approved the implementation of the revised opening hours informed by public consultation on 27 July 2023. Two Town Councils have committed to topping up opening hours – Crewe and Nantwich, with these agreements set to commence on 1st April 2024 for a period of 3 years. Following further work to undertake a formal staff consultation the new opening hours go live as of 1st December.
94	Pension Costs Adjustment	-0.676	-	On track, subject to ongoing monitoring, dependent on in-year staffing costs.

95	Investment in improving the customer experience in Planning Services	-0.500*	-	Action complete – budget adjusted.
97	Review Closed Landfill Sites	-0.300	ı	Budget line adjustment only – now actioned.
99	Environment Strategy and Carbon Neutrality	-0.061	-	Budget line adjustment only – now actioned.
100	ссту	1	-	Income opportunities are currently being explored both new and by expansion of existing external customer base offer.
101	Household Waste and Recycling Centres - introduce residency checks	-0.021	-	Implementation of the physical site checks has been delayed but the budget saving has been secured through the operating contract.
	In-year savings across wholly owned companies		-0.261	
	In-year savings across Environment & Communities (excluding wholly owned companies)		-0.797	Mainly staffing savings and reduced expenditure
	TOTAL FORECAST VARIANCE		3.095	
	Further Mitigating Actions		TBD	Stop non-essential spend and continued vacancy management.
	REVISED FORECAST VARIANCE		3.095	

3. Corporate Grants Register

- 3.1 Cheshire East Council receives two main types of Government grants; specific purpose grants and general use grants. Specific purpose grants are held within the relevant service with a corresponding expenditure budget. Whereas general use grants are held in central budgets with a corresponding expenditure budget within the allocated service area.
- 3.2 Spending in relation to specific purpose grants must be in line with the purpose for which it is provided.

- 3.3 **Table 1** provides a detailed listing of all Environment & Communities related grants, their movements between the reporting period and the treatment of the grant.
- 3.4 **Table 2** shows additional specific purpose grant allocations that have been received which are over £500,000 and up to £1m, and are for Committee approval.

Table 1 – Corporate Grants Register

Grants 2023/24	Original Budget	Revised Forecast Mid-Year	Revised Forecast FR3	Change from Treatmer Mid-Year G Forecast
	2023/24 £000	2023/24 £000	2023/24 £000	2023/24 £000 Notes 2
ENVIRONMENT & COMMUNITIES				
Specific Purpose (Held within Services)				
Bikeability Grant	240	240	240	0
Swimming Pool Support Fund	0	0	500	500 SRE
Enforcement Grant (Planning) - brought forward	0	30	30	0
High Speed 2 (HS2) Ltd	0	850	850	0
Air Quality Grant (Awareness) - brought-forward	0	25	25	0
Air Quality Grant (Cycling) - brought-forward	0	10	10	0
Offensive weapons - brought-forward	0	4	4	0
Cosmetic fillers - brought-forward	0	7	7	0
Food Information Grant - Natasha's Law - brought forward	0	11	11	0
Food Information Grant - Natasha's Law	0	0	0	0
Food Standards Agency - 22-23	0	1	1	0
Food Standards Agency 23-24	0	0	0	0
Section 31 grant - Biodiversity net gain	0	20	20	0
Taxi and PHV Database Payment Notification	0	0	0	0
Natural England - Stewardship scheme	0	2	2	0
Natural England - Stewardship scheme	0	7	7	0
Apprentice Incentive Scheme	0	2	2	0
Total Environment & Communities - Specific Purpose	240	1,209	1,709	500
TOTAL ENVIRONMENT & COMMUNITIES	240	1,209	1,709	500

Notes

¹ The Dedicated Schools Grant, Pupil Premium Grant, Sixth Form Grant and Other School Specific Grant from the Education Funding Agency (EFA) figures are based on actual anticipated allocations. Changes are for in-year increases/decreases to allocations by the DfE and conversions to academy status.

² SRE - Supplementary Revenue Estimate requested by relevant service.

³ ODR - Officer Decision Record to approve immediate budget change to relevant service.

⁴ Reserves - transfer to reserves at year end.

⁵ Balances - amount will be included as a variance to budget.

Table 2 – COMMITTEE DECISION

Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding (Specific Purpose) over £500,000 up to £1,000,000

Committee	Year	Type of Grant	£000	Details
Environment and Communities	2023/24	Swimming Pool Support Fund	500	This grant is a new grant from Sport England. The funding is to be used to support utilities costs associated with the ongoing revenue cost.
Total Specific Purpose Alle £1,000,000	ocations o	over £500,000 up to	500	

4. Debt Management

	Outstan	ding Deb	t £000	Over 6 months old £000			
	Sep-23	Oct-23	Increase / (Decrease)	Sep-23	Oct-23	Increase / (Decrease)	
Environment and Communities Committee							
Environment and Neighbourhood Services	331	325	(6)	206	214	8	

Note: Increase in over 6 month debt mainly due to £15,000 invoice.

5. Capital Strategy

Environment & Communities CAPITAL

CAPITAL PROGRAMME 2023/24 - 2026/27													
				Forecast Exp	enditure			Forecast Funding					
Scheme Description	Total Approved Budget £000	Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Total Forecast Budget 2023-27 £000	Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000 [*]	Prudential Borrowing £000	Total Funding £000
Committed Schemes in progress													
Environment Services Arnold Rhodes Public Open Space Improvements Phase 2	89	89	0	0	0	0	0	0	0	0	0	0	0
Bereavement Service Data System	35	6	29	0	0	0	29	0	0	29	0	ő	29
Carbon Offset Investment	568	78	40	250	200	0	490	0	0	0	0	490	490
Chelford Village Hall Open Space and Sport Improvements	164	115	35	15	0	0	50	0	50	0	0	0	50
Church Lane Community Park Development	95	93	2	0	0	0	2	0	2	0	0	0	2
Congleton Household Waste Recycling Centre Development	20	20	0	0	0	0	0	0	0	0	0	0	0
Energy Improvements at Cledford Lane	985	890	95	0	0	0	95	0	0	0	0	95	95
Future High Street Funding - Sustainable Energy Network	1,780	289	1,291	200	0	0	1,491	1,491	0	0	0	0	1,491
Green Investment Scheme (Solar Farm)	3,950	339	3,286	325	0	0	3,611	0	0	0	0	3,611	3,611
Household Waste Recycling Centres	860	39	50	756	15	0	821	0	0	0	0	821	821
Litter and Recycling Bins	208	111	25	25	25	22	97	0	0	0	0	97	97
Little Lindow Open Space Improvements	69	63	5	0	0	0	5	0	5	0	0	0	5
Nantwich Cemetery Roadway Extension	75	72	3	0	0	0	3	0	0	3	0	0	3
Newtown Sports Facilities Improvements	99	81	5	13	0	0	18	0	18	0	0	0	18
Park Development Fund	931	577	89	89	89	87	354	0	0	0	0	354	354
Pastures Wood De-carbonisation	51	31	20	0	0	0	20	0	0	20	0	0	20
Pitch Improvements - Alderley Edge Park and Chorley Hall Lane	25	13	12	0	0	0	12	0	12	0	0	0	12
Queens Park Lake Planting	18	17	1	0	0	0	1	0	1	0	0	0	1
Rotherhead Drive Open Space and Play Area	141	113	0	7	7	14	28	0	28	0	0	0	28
Solar Energy Generation	14,180	48	70	1,960	10,800	1,302	14,132	0	0	0	0	14,132	14,132
Victoria Park Pitch Improvements	29	5	24	0	0	0	24	0	24	0	0	0	24
Woodland South of Coppice Way, Handforth	89	66	6	16	0	0	22	0	22	0	0	0	22
Wynbunbury Parish Open Space	5	1	4	0	0	0	4	0	4	0	0	0	4

Environment & Communities CAPITAL

				o,	GRAMME 202	0/24 2020/21							
				Forecast Exp	enditure				For	ecast Funding			
Scheme Description	Total Approved Budget £000	Prior Years £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000	Total Forecast Budget 2023-27 £000	Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	Total Funding £000
Neighbourhood Services													
Congleton Leisure Centre	12,860	12,676	184	0	0	0	184	0	0	0	0	184	184
Crewe Towns Fund - Valley Brook Green Corridor	100	54	46	0	0	0	46	46	0	0	0	0	46
Crewe Towns Fund - Valley Brook Green Corridor Crewe Towns Fund - Cumberland Arena	3	0	3	0	0	0	3	3	0	0	0	0	40
Crewe Towns Fund - Cumberiand Arena Crewe Towns Fund - Pocket Parks	110	0	110	0	0	0	110	110	0	0	0	0	110
Macclesfield Leisure Centre Improvements	3,865	3,398	467	0	0	0	467	0	0	0	0	467	467
Middlewich Leisure Centre	60	5,596	9	0	0	0	9	0	0	0	0	407	9
Libraries - Next Generation - Self Service	374	329	44	0	0	0	44	0	0	0	0	44	44
Poynton Leisure Centre	4,606	417	0	0	0	4,189	4,189	0	0	0	0	4,189	4,189
1 dynton Leisure denite	4,000	417	O	O	O	4,103	4,103	O .	O	Ü	Ü	4,103	4,103
Planning Services													
Regulatory Systems & Enviromental Health ICT System	313	267	46	0	0	0	46	0	0	21	0	25	46
Replacement CCTV Cameras	301	135	166	0	0	0	166	0	0	166	0	0	166
, i													
Total Committed Schemes	47,056	20,483	6,168	3,656	11,136	5,614	26,574	1,650	166	239	0	24,518	26,574
New Schemes													
Environment Services													
Barony Skate Park Refurbishment	100	0	100	0	0	0	100	100	0	0	0	0	100
Fleet EV Transition	6,897	0	100	3,496	3,301	0	6,897	0	0	0	0	6,897	6,897
Fleet Vehicle Electric Charging	585	0	155	314	116	0	585	0	0	0	0	585	585
Macclesfield Chapel Refurbishment	429	0	10	419	0	0	429	0	0	0	0	429	429
Unsafe Cemetery Memorials	35	0	35	0	0	0	35	0	0	0	0	35	35
Cremator Flue Gas Modifications	30	0	30	0	0	0	30	0	0	0	0	30	30
Wynbury St Chad's Closed Cemetery	219	0	219	0	0	0	219	0	0	0	0	219	219
Grounds Maintenance System	121	0	121	0	0	0	121	0	0	0	0	121	121
Total New Schemes	0	0	770	4,229	3,417	0 "	8,416	100	0	0	0	8,316	8,416
Total Environment and Communities Schemes	47,056	20,483	6,937	7,885	14,553	5,614	34,990	1,750	166	239	0	32,834	34,990

6. Reserves Strategy

Environment and Communities Committee

Name of Reserve	Opening Balance 1 April 2023	Forecast Movement in Reserves 2023/24	Forecast Closing Balance 31 March '24	Notes
	£000	£000	£000	
Environment and Neighbourhood Services				
Strategic Planning	568	0	568	To meet costs associated with the Local Plan - site allocations, minerals and waste DPD.
Trees / Structures Risk Management	166	(56)	110	New reserve to respond to increases in risks relating to the environment, in particular the management of trees, structures and dealing with adverse weather events.
Spatial Planning - revenue grant	89	(47)	42	Funding IT costs over 4 years.
Neighbourhood Planning	82	(0)	82	To match income and expenditure.
Air Quality	36	(19)	17	Air Quality Management - DEFRA Action Plan. Relocating electric vehicle charge point in Congleton.
Street Cleansing	26	(26)	0	Committed expenditure on voluntary litter picking equipment and electric blowers.
Community Protection	17	(17)	0	£4k illicit tobacco grant; £13k Natasha's Law grant.
Licensing Enforcement	8	(8)	0	Three year reserve to fund a third party review and update of the Cheshire East Council Taxi Licensing Enforcement Policies.
Flood Water Management (Emergency Planning)	2	0	2	Relating to Public Information Works.
ENVIRONMENT AND COMMUNITIES TOTAL	994	(173)	821	